

Cold Spring Granite Company, 202 South Third Avenue, Cold Spring, MN 56320 USA 800-328-5040 320-685-3621 Fax 320-685-8490 www.coldspringgranite.com

Dear Mr. Savage,

9/20/2007

We would like to thank you for the opportunity to be involved in the War on Terrorism Memorial honoring the military personnel who fight for our country and the public safety workers who lost their lives after the 9/11 attack on the World Trade Center towers. We applaud the members of your team and their hard work for creating something personal and special for these individuals and their families.

Cold Spring Granite has been a leader in natural stone quarrying and fabrication for more than a century. With more than 30 active quarries and 1,000 employees, we are one of the world's largest producers of natural stone products. In addition to greater access to more natural stone than anyone else, Cold Spring Granite has the ability to customize our offering to virtually any project requirement. The scope of our capabilities and vastness of our resources ensure that you will maintain the highest degree of creative freedom as well as the highest degree of control.

Our resources and capabilities make us a great partner for your extraordinary endeavor. Other significant memorials that Cold Spring Granite has participated in include the D-Day, 911, and FDR Memorials just to name a few; Cold Spring Granite was brought on board the FDR Memorial not only to supply the granite material, but also to take lead as the general contractor. This ensured that the materials were fabricated, delivered and installed on time and without error.

Another momentous project that Cold Spring Granite collaborated on was the Center for the Intrepid, a state of the art amputee rehabilitation center for soldiers returning from war. Since the owner wanted a monumental-looking building in appreciation for the sacrifice these brave soldiers have made, they selected granite supplied by Cold Spring Granite Company. As a material, it symbolizes strength and allowed them to paint a picture of tribute.

On behalf of Cold Spring Granite Company, it would be our distinct honor of being able to join your team in creating this tribute to our country by contributing as the general contractor and supplying the granite material.

Sincerely.

Cold Spring Granite Company

Senior Vice President - Architectural Sales & Marketing